# There Is Only One Time In Soft. & Sys. Engineering!

Towards a *Continuous (model-based) Engineering* 

### **Prof. Benoit Combemale** University of Rennes IRISA & Inria, DiverSE team

benoit.combemale@irisa.fr http://combemale.fr @bcombemale

Thanks to my students and all the colleagues from DiverSE, the Bellairs and WMM workshop series, the Inria/CWI Associate Team ALE, and the MDEnet International group (esp., AE group)

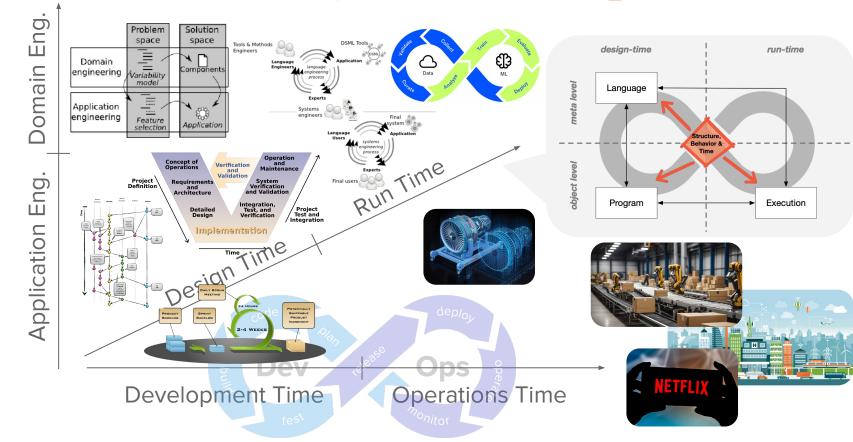


Wait! What?

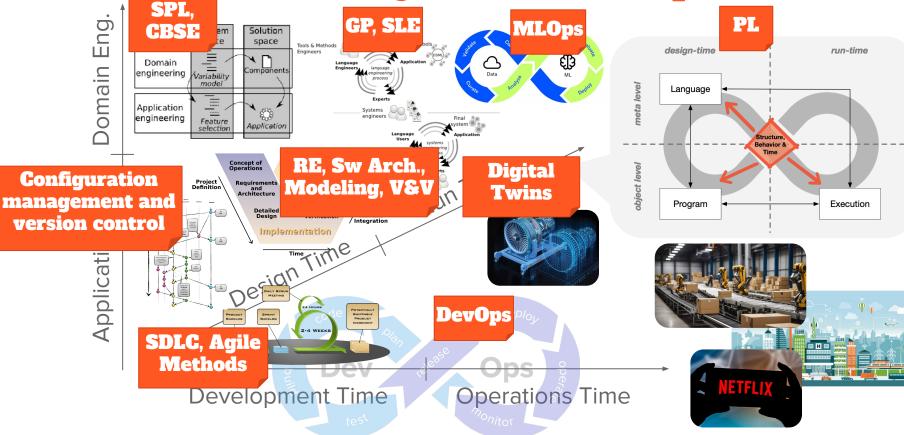
Design time Development time Training time Compile time Just-in-time Run-time Operation time

To what refer these "times" in SE? A tool? an activity? a moment in the life cycle?

### **Focus on Software Systems Development**



### Focus on Software Systems Development



### **Dogma of (Traditional) Software Engineering**

"Organizations which design systems (in the broad sense used here) are constrained to produce designs which are copies of the communication structures of these organizations." — Melvin E. Conway, How Do Committees Invent?

### $\Rightarrow$ Conway's law applied!

"The wealth of methods and tools that are used at development-time to forge software have no more use when the software enters the run-time stage" — Luciano Baresi and Carlo Ghezzi. The disappearing boundary between development-time and run-time. In Future of software engineering research (FoSER '10).

### S,D ⊨ R, where D might continuously change, due to mobility,

but also more recently to socio interactions, wicked phenomena to consider, etc.

In the context of S&S Eng. this prevents both

- a **seamless and continuous cross-fertilization** over the engineering processes, and
- to **explore new scenarios** beyond the ones captured in the established engineering processes

# **Taming Software Hyper Agility**

- Software systems development belongs to a multi-dimensional space: nb function points, nb concerns, configuration space, release frequency, nb execution platforms, correctness space & guarantee...
- Software systems must adapt not only to a fixed space of variable requirements, but also to an emerging chain of changing requirements, often driven by incoming input data

Software Engineering must embrace this new temporal adaptability over a multi-dimensional space!

⇒ Design-space exploration, trade-off analysis & decision making all along the life cycle

# Towards a Continuous (model-driven) Software Engineering

### **Deep Variability**

- Variability occurs on all concerns
- Variability showcases interdependencies
- Variability impacts soft/sys properties
- => combinatorial explosion of the epistemic and ontological variability

**Deep Variability** refer to the interaction of all concerns modifying the behavior (including both functional and nonfunctional properties) of a software system

Parameters, Input Data		e.g., random	seed selection	
Programming Style		e.g., x+(y+z)	) vs. (x+y)+;	z
Language	Python"	Java	C++	F
Compiler & VM	GCC	<b>E</b> VM	🔮 JVM	Checon
Library	NumPy	blas	jblas	<b>■</b> PETSc
Platform		<b>6</b>	Mac OS	-
Processor	(intel)		🕅 RISC-V	ARM
Micro- architecture	Inner	state of		

Evidences of deep variability:

- Climate model
- Machine learning
- Neuroimaging
- Bluff-body aerodynamics
- Performance modeling of software
- Reproducible builds
- etc.

### **Our Vision**

### Embrace deep variability!

Explicit modeling of the variability points and their relationships, such as:

- 1. Get insights into the variability concerns and their possible interactions
- Capture and document configurations for the sake of reproducibility
- Explore diverse configurations to replicate, and hence optimize, validate, increase the robustness, or provide better resilience

#### **Embracing Deep Variability For Reproducibility & Replicability**

Mathieu Acher, Benoit Combemale, Georges Aaron Randrianaina, Jean-Marc Jézéquel IRISA, Université de Rennes Rennes, France

#### ABSTRACT

Reproducibility (a.k.a., determinism in some cases) constitutes a fundamental aspect in various fields of computer science, such as floating-point computations in numerical analysis and simulation, concurrency models in parallelism, reproducible builds for third parties integration and packaging, and containerization for execution environments. These concepts, while pervasive across diverse concerns, often exhibit intricate inter-dependencies, making it challenging to achieve a comprehensive understanding. In this short and vision paper we delve into the application of software engineering techniques, specifically variability management, to systematically identify and explicit points of variability that may give rise to reproducibility issues (e.g., language, libraries, compiler, virtual machine, OS, environment variables, etc.). The primary objectives are: i) gaining insights into the variability layers and their possible interactions, ii) capturing and documenting configurations for the sake of reproducibility, and iii) exploring diverse configurations to replicate, and hence validate and ensure the robustness of results. By adopting these methodologies, we aim to address the complexities associated with reproducibility and replicability in modern software systems and environments, facilitating a more comprehensive and nuanced perspective on these critical aspects.

In this paper we propose to characterize both intended and unintended variability of any software-intensive system in order to support reproducibility and replicability, and eventually estimate its robustness, uncertainty profile, and explore different hypotheses.

#### 2 DEEP SOFTWARE VARIABILITY

Uncertainty in informatics comes from many different origins [16, 36], either ontological (*i.e.*, inherent unpredictability, *e.g.*, aleatory) or epistemic (*i.e.*, due to insufficient knowledge).

Ontological causes include noise in the input data of a program, its memory layout, network delays, the internal state of the processor, the ambient temperature and even the age of the processor<sup>1</sup>.

Epistemic causes include misunderstanding of the user's needs, variable behavior of conceptually similar resolution methods, choice of threshold parameters, unexpected behavior of APIs, variable behavior among functionally similar libraries, or suble differences in the semantics of programming language (for  $g_{\rm es} - 352$  evaluates to -1 in Java but to 1 in Python), or even inside the same programming language (for instance x/0 is an undefined behavior in C).

e.g., random seed selection e.g., x+(y+z) vs. (x+y)+z

#### ACM REP 2024

⇒ We aim to address the complexities associated with reproducibility and replicability in modern software systems and environments, facilitating a more comprehensive and nuanced perspective on these critical concerns.

Parameters.

Input Data

Style

Programming

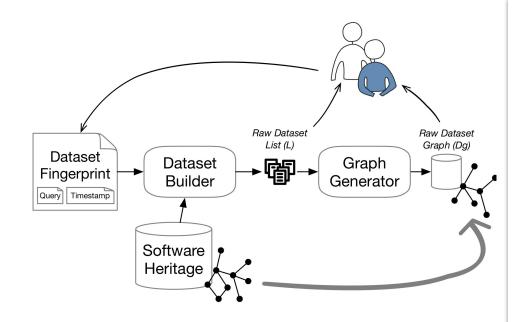
### **Reproducibility in Software Engineering**

• Reproducibility (a.k.a., *determinism* in some cases) constitutes a fundamental aspect in various fields of computer science

e.g., floating-point computations in numerical analysis and simulation, concurrency models in parallelism, reproducible builds for third parties integration and packaging, and containerization for execution environments.

- These concepts, while pervasive across diverse concerns, often exhibit intricate inter-dependencies, making it challenging to achieve a comprehensive understanding
- Ongoing initiatives try to fix *(part of)* the configuration, e.g., datasets, sbom, builds, runtime environments, IaC, etc.

### **Reproducibility in Empirical Studies: The Case of Datasets**



#### Fingerprinting and Building Large Reproducible Datasets

Romain Lefeuvre University of Rennes France romain.lefeuvre@inria.fr

Jessie Galasso DIRO, Université de Montréal Canada jessie.galassocarbonnel@umontreal.ca

Houari Sahraoui DIRO. Université de Montréal Canada sahraouh@iro.umontreal.ca

stefano.zacchiroli@telecom-paris.fr

Stefano Zacchiroli

ABSTRACT

Obtaining a relevant dataset is central to conducting empirical studies in software engineering. However, in the context of mining software repositories, the lack of appropriate tooling for large scale mining tasks hinders the creation of new datasets. Moreover, limitations related to data sources that change over time (e.g., code bases) and the lack of documentation of extraction processes make it difficult to reproduce datasets over time. This threatens the quality and reproducibility of empirical studies.

In this paper, we propose a tool-supported approach facilitating the creation of large tailored datasets while ensuring their reproducibility. We leveraged all the sources feeding the Software Heritage append-only archive which are accessible through a unified programming interface to outline a reproducible and generic extraction process. We propose a way to define a unique fingerprint to characterize a dataset which, when provided to the extraction process, ensures that the same dataset will be extracted.

We demonstrate the feasibility of our approach by implementing a prototype. We show how it can help reduce the limitations researchers face when creating or reproducing datasets.

LTCL Télécom Paris, Institut Polytechnique de Paris France corresponding datasets cover several application domains such as

Benoit Combemale

University of Rennes

France

benoit.combemale@irisa.fr

Android apps [1] and/or target specific problems such as code review [24]. In general, those datasets contain code elements and other data derived from the code that characterizes the internal properties of those elements in the form of metrics or abstract representations. They can also contain data that characterizes external properties of the code elements like, e.g., bug reports.

Generally speaking, empirical studies in software engineering follow three common steps: select relevant repositories, extract the necessary data from these repositories, and finally analyze this data to answer the research questions [23]. While the extracted data (refined dataset) is strongly tied to the conducted study, the selection of repositories (raw dataset) may be more prone to be reused as the first step of replications or other studies. That is, different studies may extract their refined datasets from the same raw dataset.

In the context of code repositories, building reproducible raw datasets is difficult for two main reasons. First, extracting large-scale datasets for specific purposes from code forges is resource-intensive. and in most of the cases, a laborious endeavor. Second and more importantly, the content of repositories changes over time, up to

# What about Replicability?

Exploring various configurations:

- Make more **robust** scientific findings
- Define and assess the **validity** enveloppe
- Enable **exploration** and **optimization**
- Ensure a better **resilience**



⇒ We propose to embrace deep variability to face software hyper agility, for the sake of replicability modulo heuristics (i.e., kpi, mco, quality attributes...)

### **Feedback-Driven Software Development**

### Deep Software Variability needs decision-making support

- variability all along the technological stack
- various stakeholders
- inter-dependencies between concerns
- decision making is de facto iterative

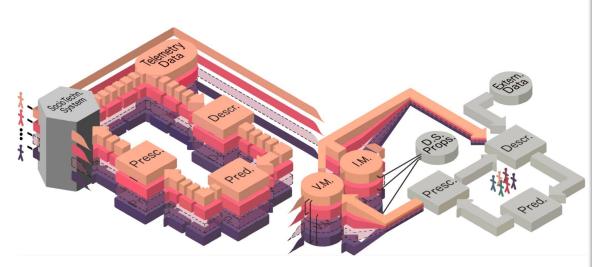
### The MultiPlane MODA Framework (Bellairs'22)

- encapsulate the variability and impact intra-/inter- plane
- "Decision Space" that derives from the dependencies in individual variability models and impact models
- global feedback loop

#### Global Decision Making Over Deep Variability in Feedback-Driven Software Development

Jörg Kienzle McGill University Canada Joerg.Kienzle@mcgill	Universit Fr	ombemale y of Rennes ance emale@irisa.fr	Gunter Mussbacher McGill University Canada Gunter.Mussbacher@mcgill.ca
Omar Alam Trent University Canada omaralam@trentu.c Gregor Engels Paderborn Universit	Ecole de techne Ca a francis.borde Jessie	Bordeleau ologie superieure nada leau@etsmtl.ca Galasso de Montréal	Lola Burgueño Open University of Catalonia Spain Iburguenoc@uoc.edu Jean-Marc Jezequel University of Rennes
Germany engels@upb.de	jessie.	nada galasso- 0umontreal.ca	France jezequel@irisa.fr
Bettina Kemme McGill University Canada kemme@cs.mcgill.ci	McMaster Ca	en Mosser r University nada mcmaster.ca	Houari Sahraoui DIRO, Université de Montréal Canada sahraouh@iro.umontreal.ca
-	Aax Schiedermeier McGill University Canada schiedermeier@mcgill.ca	University Ca	e Syriani 7 of Montreal anada 5.umontreal.ca
ABSTRACT To succeed with the development tions must have the agility to adap environments to deliver more relial can be adapted to the needs and env including users, customers, busine ever, stakeholders do not have au	t faster to constantly evolving de and optimized solutions that ironments of their stakeholders ss, development, and IT. How-	holders within a where feedback c conceptual structu	reision making process involving different stake- feedback-driven software development process ycles aim to reduce uncertainty. We present the ure of the framework, discuss its potential benefits, y challenges related to tool supported automation in MP-MODA.
global decision making, considerin the solution space, the frequent lack associated variability and decision the impact of decisions on stakeholc leads to an ad-hoc decision making	g the increasing variability of of explicit representation of its points, and the uncertainty of lers and the solution space. This	CCS CONCEI • Software and i development.	PTS ts engineering $ ightarrow$ Collaboration in software
and often favors local knowledge objectives. The Multi-Plane Model work explicitly represents and ma decision points. It enables automa	over global, organization-wide s and Data (MP-MODA) frame- nages variability, impacts, and	KEYWORDS MODA, Iterative	Software Development, Feedback Loop

### **Feedback-Driven Software Development**



#### Global Decision Making Over Deep Variability in Feedback-Driven Software Development

Jörg Kienzle Benoit Combemale McGill University University of Rennes Canada France Joerg.Kienzle@mcgill.ca benoit.combemale@irisa.fr Omar Alam Francis Bordeleau Trent University Ecole de technologie superieure Canada Canada omaralam@trentu.ca francis.bordeleau@etsmtl.ca Gregor Engels Jessie Galasso Paderborn University Université de Montréal Germany Canada engels@upb.de jessie.galassocarbonnel@umontreal.ca Bettina Kemme Sebastien Mosser McGill University McMaster University Canada Canada kemme@cs.mcgill.ca mossers@mcmaster.ca Eugene Svriani

Gunter Mussbacher McGill University Canada Gunter.Mussbacher@mcgill.ca

Lola Burgueño Open University of Catalonia Spain Iburguenoc@uoc.edu

> Jean-Marc Jezequel University of Rennes France jezequel@irisa.fr

sahraouh@iro.umontreal.ca

Houari Sahraoui DIRO, Université de Montréal Canada

Max Schiedermeier McGill University Canada max.schiedermeier@mcgill.ca

#### ABSTRACT

To succeed with the development of modern software, organiztions must have the agility to adapt faster to constantly evolving environments to deliver more reliable and optimized solutions that can be adapted to the needs and environments of their stakeholders including users, customers, business, development, and Tr. Howeve, stakeholders do not have sufficient automated auport for global decision making, considering the increasing variability of the solution space, the frequent lack of explicit representation of its associated variability and decision points, and the uncertainty of the impact of decisions on stakeholders and the solution space. This and often favore local knowledge over global, organization with objectives. The Multi-Plane Models and Data (MP-MODA) framework explicitly represents and manages variability, impacts, and decision points. It enables automation and tool support in aid of a multi-criteria decision making process involving different stakeholders within a feedback-driven software development process where feedback cycles aim to reduce uncertainty. We present the conceptual structure of the framework, discuss its potential benefits, and enumerate key challenges related to tool supported automation and analysis within MP-MODA.

#### CCS CONCEPTS

University of Montreal

Canada

syriani@iro.umontreal.ca

 $\bullet$  Software and its engineering  $\rightarrow$  Collaboration in software development.

#### KEYWORDS

MODA, Iterative Software Development, Feedback Loop

ASE 2022, cf. https://hal.inria.fr/hal-03770004

### **RE for Cyber-Physical Systems Development**

- There is a clear need for advanced global decision support that is cross-discipline and reduces information overload while prioritizing uncertain or hard areas
- It is a challenge to reduce information
   overload while making balanced decisions
   that address uncertainty and maintain
   ecosystem equilibrium to achieve
   continuous decision making

#### Global Decision Making Support for Complex System Development

Lola Burgueño ITIS Software University of Malaga Malaga, Spain lolaburgueno@uma.es Damien Foures DDMS Airbus Group Toulouse, France damien.da.foures@airbus.com

Benoit Combemale ESIR & IRISA University of Rennes Rennes, France benoit.combemale@irisz

Jörg Kienzle ITIS Software / School of Computer Science University of Málaga / McGill University Málaga, Spain / Montreal, Canada joerg, kienzle@uma.es / mcgill.ca Rennes, France benoit.combemale@irisa.fr Gunter Mussbacher Electrical and Computer Engineeri

Gunter Mussbacher Department of Electrical and Computer Engineering McGill University / INRIA Montreal, Canada / Rennes, France gunter.mussbacher@mcgill.ca

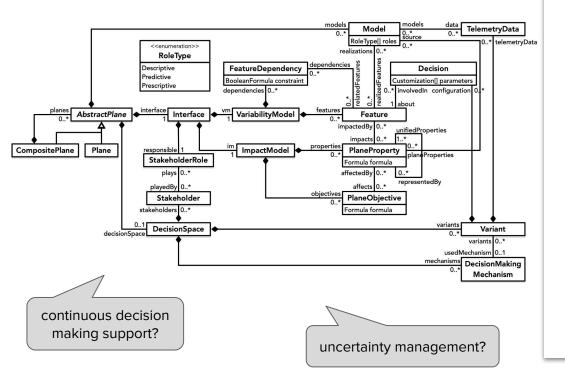
Abstract-To succeed with the development of modern and complex systems (e.g., aircrafts or production systems), organizations must have the agility to adapt faster to constantly evolving requirements in order to deliver more reliable and optimized solutions that can be adapted to the needs and environments of their stakeholders including users, customers, suppliers, and partners. However, stakeholders do not have sufficiently explicit and systematic support for global decision making, considering the vast decision space and complex inter-relationships. This decision space is characterized by increasing yet inadequately represented variability and the uncertainty of the impact of decisions on stakeholders and the solution space. This leads to an ad-hoc decision making process that is slow, error-prone, and often favors local knowledge over global, organization-wide objectives. As a result, one team's design decisions may impose too restrictive requirements on another team. In this paper, we evaluate our understanding of global decision making in the context of complex system development based on a conceptual model which explicitly represents and manages decision spaces including variability and impacts. We have conducted our evaluation by means of a case study where we interviewed domain experts with an average of 20 years of experience in complex system industries and report the key findings and remaining challenges. In the future, we aim at providing explicit and systematic toolsupported approaches for global decision making support for complex systems.

Index Terms-Global Decision Making, Multi-Stakeholder, Variability, Impact, Requirements, Design.

the organization from reaching a better global result. Global decision making that considers not only the solution space of each specialized team, but also the overall solution space of the organization is required. Furthermore, organizations must have the agility to adapt faster to constantly evolving requirements to succeed with complex system development by delivering more reliable and optimized solutions that can be adapted to the needs and environments of their stakeholders including users, customers, suppliers, and partners. Without automated support, teams have to revert to an ad-hoc decision making process for requirements and design that is slow, error-prone, and often favors local knowledge over global, organization-wide objectives. The vast decision space with ever increasing, but inadequately represented variability, and the uncertainty of the impact of decisions on stakeholders and the solution space further exacerbate this decision making problem. While there is a growing body of knowledge around variability management and decision making (see related work in Section VI), the challenges of global decision making in complex system development in an industrial context are not yet well understood.

Based on an initial conceptual model, we evaluate our understanding of global decision making by means of a case study in the context of complex system development and report our findines in this name. The concentual model explicitly.

### **RE for Complex System Development**



#### Global Decision Making Support for Complex System Development

Lola Burgueño ITIS Software University of Malaga Malaga, Spain lolaburgueno@uma.es Damien Foures

DDMS Airbus Group Toulouse, France damien.da.foures@airbus.com

ESIR & IRISA University of Rennes Rennes, France benoit.combemale@irisa.fr

Jörg Kienzle ITIS Software / School of Computer Science University of Málaga / McGill University Málaga, Spain / Montreal, Canada joerg.kienzle@uma.es / mcgill.ca

Gunter Mussbacher Department of Electrical and Computer Engineering McGill University / INRIA

Benoit Combemale

Montreal, Canada / Rennes, France gunter.mussbacher@mcgill.ca the organization from reaching a better global result. Global decision making that considers not only the solution space

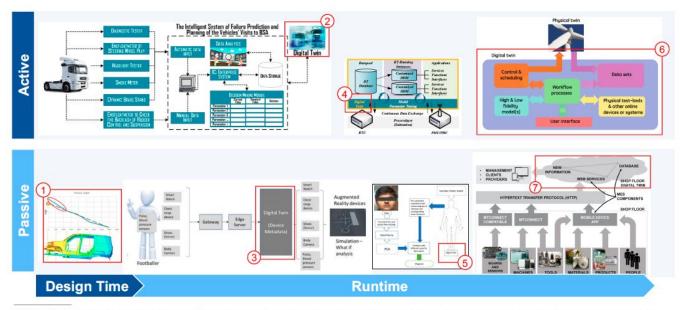
Abstract-To succeed with the development of modern and complex systems (e.g., aircrafts or production systems), organizations must have the agility to adapt faster to constantly evolving requirements in order to deliver more reliable and optimized solutions that can be adapted to the needs and environments of their stakeholders including users, customers, suppliers, and partners. However, stakeholders do not have sufficiently explicit and systematic support for global decision making, considering the vast decision space and complex inter-relationships. This decision space is characterized by increasing yet inadequately represented variability and the uncertainty of the impact of decisions on stakeholders and the solution space. This leads to an ad-hoc decision making process that is slow, error-prone, and often favors local knowledge over global, organization-wide objectives. As a result, one team's design decisions may impose too restrictive requirements on another team. In this paper, we evaluate our understanding of global decision making in the context of complex system development based on a conceptual model which explicitly represents and manages decision spaces including variability and impacts. We have conducted our evaluation by means of a case study where we interviewed domain experts with an average of 20 years of experience in complex system industries and report the key findings and remaining challenges. In the future, we aim at providing explicit and systematic toolsupported approaches for global decision making support for complex systems. Index Terms-Global Decision Making, Multi-Stakeholder,

Variability, Impact, Requirements, Design.

of each specialized team, but also the overall solution space of the organization is required. Furthermore, organizations must have the agility to adapt faster to constantly evolving requirements to succeed with complex system development by delivering more reliable and optimized solutions that can be adapted to the needs and environments of their stakeholders including users, customers, suppliers, and partners, Without automated support, teams have to revert to an ad-hoc decision making process for requirements and design that is slow, error-prone, and often favors local knowledge over global, organization-wide objectives. The vast decision space with ever increasing, but inadequately represented variability, and the uncertainty of the impact of decisions on stakeholders and the solution space further exacerbate this decision making problem. While there is a growing body of knowledge around variability management and decision making (see related work in Section VI), the challenges of global decision making in complex system development in an industrial context are not yet well understood.

Based on an initial conceptual model, we evaluate our understanding of global decision making by means of a case study in the context of complex system development and report our findings in this paper. The concentual model explicitly

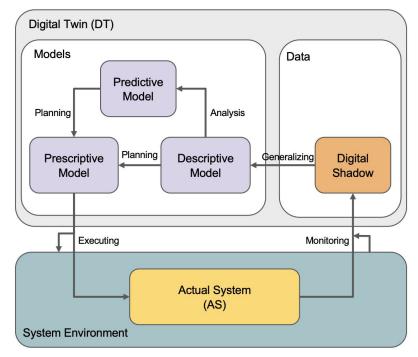
# Digital Twin: Seamless Continuum over Engineering Processes



Dalibor, Jansen, Rumpe, Schmalzing, Wortmann: A Cross-Domain Systematic Mapping Study on Software Engineering for Digital Twins. In: Journal of Systems and Software, 2022.

# **Digital Twin: The Role of Models and Data**

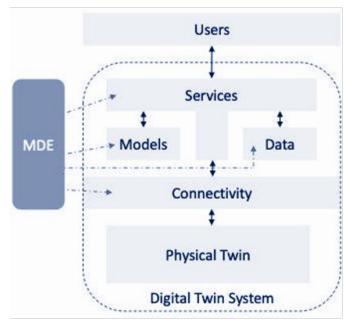




**Conceptualizing Digital Twins.** Romina Eramo, Francis Bordeleau, Benoit Combemale, et al.. IEEE Software, March-April 2022, pp. 39-46, vol. 39.

# **Digital Twin: The Role of MDE**

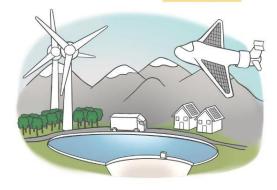




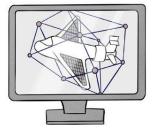
Towards Model-Driven Digital Twin Engineering: Current Opportunities and Future Challenges. Francis Bordeleau, Benoit Combemale, Romina Eramo, et al.. ICSMM 2020.

Model-Driven Engineering of Digital Twins. Dagstuhl Seminar #22362, 2022. https://www.dagstuhl.de/22362

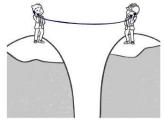
Nowadays products are gaining in **complexity**, operated in various environments with increasing interactions and **multiple** use cases.



Our multi-field adaptive modeling technology offers you an innovative digital representation of your product



Comprehensive view from design to maintenance



Efficient collaboration between expertise fields



Efforts focused in the right place

Our digital twin solution is made of **Open-Source** modules **compatible** with your existing tools.

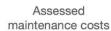




Quicker and smarter design



operating costs





Scientifics advisors from Unia Dr. Guy DE SPIEGELEER, CEO guy.de-spiegeleer@twiinit.com Aerospace design, system engineering

Developed by a highly skilled team led by :

Eng. Adrien DELSALLE, CTO adrien.delsalle@twiinit.com Computer science & modeling



Prof. Benoit COMBEMALE Systems eng., Open Source Software





Prof. Olivier BARAIS















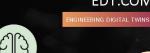


This document contains proprietary, confidential, and copyrighted materials of twiinIT© Any use or disclosure in whole or in part of licensed information without the express written permission of twiinIT© is prohibited

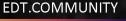
2022 - SAS RCS Nanterre registered - SIRET : 913 780 482

# **Engineering Digital Twins (EDT): An International Community**

https://edt.community



SHARING KNOWLEDGE Providing a platform to share experiences. challenges, and novel research



ENGINEERING DIGITAL TWINS - ONLINE SEMINAR SERIES

**BUILDING A COMMUNITY** Bringing together people from academia and industry to discuss the applications and engineering of digital twins

ESTABLISHING RESEARCH GOALS Building a common understanding and vocabulary and defining research agendas for the future



STEERING COMMITTEE





#### About the Workshop

Digital twin (DT) is a concept that is gaining growing attention in many disciplines to support engineering, pritoring, controlling, and optimizing cyber- physical systems (CPSs) and beyond. It refers to the ability to ne an actual system into a virtual counterpart, that reflects all the important properties and aracteristics of the original system within a specific application context. While the benefits of DT have instrated in many contexts, their development, maintenance, and evolution, yield major allenges. Part of these needs to be addressed from a Model-Driven Engineering (MDE) perspective. DDIT'23 aims at bringing together researchers and practitioners on DTs to shape the future of cally designing, engineering, evolving, maintaining, and evaluating DTs across different clsc

3rd International Workshop on Model-Driven Engineering of Digital Twins



ModDit Workshop Series MDE OF DIGITAL TWINS - Workshop @ MODELS

Topics

Topics of interest include, but are not restricted to:

· Architectural patterns for digital twins

· Combining models and data in digital twins

· Case studies, experience reports, comparisons

· Quality assurance for and evaluation of digital twins · Deployment and operation of digital twins

· Digital twins for DevOps

· Modelling concepts and languages, methods, and tools for developing digital twins

· Model consistency, management, and evolution of engineering models

· Digital twins for continual learning and continuous improvement

· Digital twins for dynamic (re)configuration and optimization

Scaled up to the new **EDT conference series** => EDT conf 2024

https://gemoc.org/events

### **Challenge: Model Hybridization**

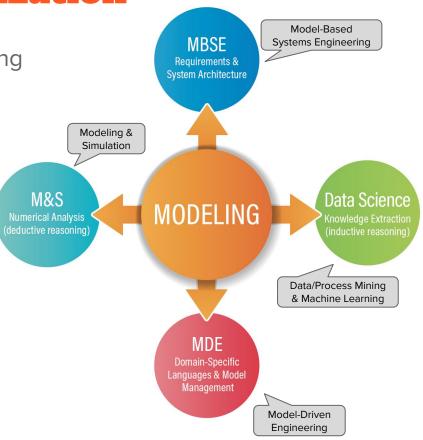
Man-made and inferred abstraction engineering

Towards a unifying theory for inductive and deductive reasoning

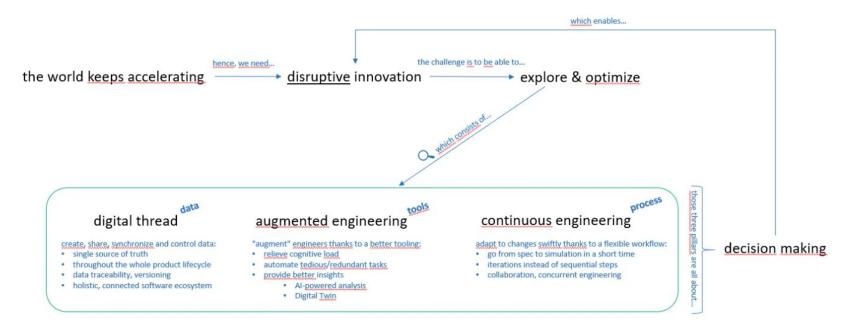
- Hybrid modeling
  - coordinated use of heterogeneous predictive models

### Adaptive modeling

model adaptation
 (inference/refinement/configuration)



## **Challenge: Tool Support**



Towards a continuous (model-based) software engineering!

# **Take Away Messages**



Forameters, lopet Data	e.g., random seed selection						B. C.
Programming Style		e.g., x+(y+z	) 15. (X+y)+i	-	ALC: NO		1
Language	pipton'	🛓 java	C++		Dages Teen STO	100.	
Compiler & VM		HOY M	<u></u> ₫ јум		Made	_	Data .
Library	(Charles	blas	iblas	<b>EPETS</b> c	Pada		
Thifeen	Δ	0	Mac OS	۰.	Presspine Per	The Description	Sector Syla
Processor	(intel)		R PHIL	ARM	F	_	
Micro- architesture	lower	and of	100		[ Imain		Metery **



- ► There is only one time to tame *Software Hyper-Agility* 
  - Innovation = Exploration & Optimization
    - Breakthrough over incremental innovation
  - New temporal adaptability
    - Dynamic environment
- ► Towards a Continuous (model-driven) Software Engineering
  - Deep Variability
  - Feedback-driven Software Development
  - Digital twins
- Open challenges
  - Foundations: abstraction engineering (e.g. model hybridization, language engineering); DT modularization, interoperability and composition; uncertainty management...
  - ► **Technologies**: context-aware dev tool, DT engineering...
  - **Businesses**: IP management, standards, patents...

### **There Is Only One Time In Soft. & Sys. Engineering!** *Towards a Continuous (Model-Based) Software Engineering*

Software and systems engineering is a complex endeavor that encompass various socio-technical activities. These activities are traditionally orchestrated over a development life cycle from development time to operation time, and applying engineering processes both at design and run times, and at the application and domain levels. This organization of the activities led to well defined life cycles (V-model, Scrum, DevOps, language-oriented programming, etc.) to cope with the complexity of the engineering of software-intensive systems. This organization also structures the available tools and methods we use, and even the various communities among the software and systems engineering one (i.e., The Conway's law applied to our own discipline!). While such an organization was important at the inception of the discipline (divide and conquer!), I argue during this talk this is now hurting the high degree of adaptability we need in software and systems engineering to face what I call the **software hyper agility**. In particular, modern systems are evolving at an accelerating pace, operating in increasingly dynamic environments and contending with ever-increasing uncertainty. This requires a **continuous (model-based) engineering** of such complex cyber-physical, socio-technical, ecosystems. In this context, I will discuss challenges related to variability management and abstraction engineering to better support a feedback-driven software development process, and explore the concepts of engineering forge and digital twins as key enablers.