

Lecture 14: Introduction to Decision Making

- Preferences
- Utility functions
- Maximizing expected utility
- Value of information

Actions and consequences

- So far, we have focused on ways of modeling a stochastic, uncertain world
- But intelligent agents should be not only observers, but *actors* I.e. they should choose *actions* in a *rational way*
- Most often, actions produce as a *consequence* changes in the world
Pearl example: buying a baseball ticket
- How should we choosing between buying and not buying a ticket???

Preferences

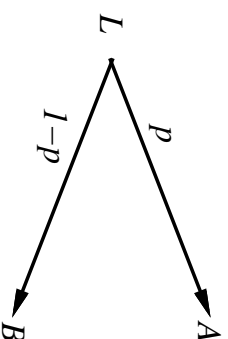
- A rational method would be to evaluate the *benefit* (desirability, or value) of each consequence and weigh these by the probabilities of the consequences
- We will call the consequences of an action **payoffs** or **prizes**
- In order to compare different actions we need to know, for each one, the set of consequences $C = \{c_1, \dots, c_n\}$ and a probability distribution over the consequences, P , s.t. $\sum_i P(c_i) = 1$.
- A pair $L = (C, P)$ is called a **lottery** (Luce and Raiffa, 1957)
- So choosing between actions amounts to choosing between lotteries

Lotteries

- A lottery can be represented as a list of pairs, e.g.

$$L = [A, p; B, (1 - p)]$$

or as a tree-like diagram:



- Agents have preferences over payoffs:
 - $A \succ B$ - A preferred to B
 - $A \sim B$ - indifference between A and B
 - $A \precsim B$ - B not preferred to A
- In order for an agent to act rationally, its preferences have to obey certain constraints

Example: Transitivity

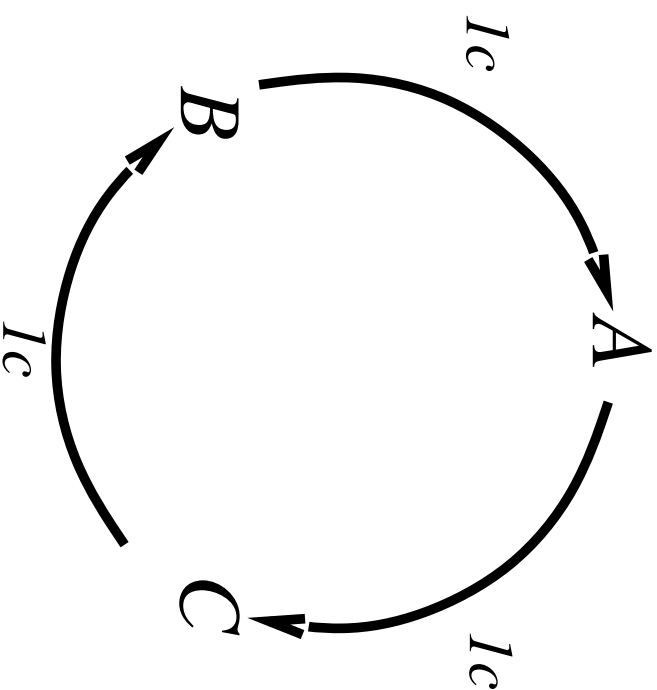
Suppose an agent has the following preferences: $B \succ C$, $A \succ B$,
 $C \succ A$, and it owns C .

If $B \succ C$, then the agent would pay
(say) 1 cent to get B

If $A \succ B$, then the agent, who now
has B would pay (say) 1 cent to
get A

If $C \succ A$, then the agent (who now
has A) would pay (say) 1 cent to
get C

The agent loses money forever!



The Axioms of Utility Theory

These specify constraints over the preferences that a rational agent can have:

1. *Orderability*: A linear and transitive preference relation must exist between the prizes of any lottery
 - *Linearity*: $(A \succ B) \vee (B \succ A) \vee (A \sim B)$
 - *Transitivity*: $(A \succ B) \wedge (B \succ C) \Rightarrow (A \succ C)$
2. *Continuity*: If $A \succ B \succ C$, then there exists a lottery L with prizes A and C that is equivalent to receiving B for sure:

$$\exists p, L = [p, A; 1 - p, C] \sim B$$

The probability p at which equivalence occurs can be used to compare the merit of B w.r.t A and C

3. *Substitutability*: Adding the same prize with the same probability to two equivalent lotteries does not change the preference between them:

For any $L_1, L_2, L_3, 0 < p \leq 1, L_1 \sim L_2 \Leftrightarrow [p, L_1; (1-p), L_3] \sim [p, L_2; (1-p), L_3]$

4. *Monotonicity*: If two lotteries have the same prizes, the one producing the best prize most often is preferred

$$A \succ B \Rightarrow [p, A; (1-p), B] \succsim [p', A; (1-p'), B] \text{ iff } p \geq p'$$

5. *Reduction of compound lotteries* (“No fun in gambling”): For any lotteries L_1 and $L_2 = [p, C_1; (1-p), C_2]$,

$$[p, L_1; (1-p), L_2] \sim [p, L_1; (1-p)q, C_1; (1-p)(1-q)C_2]$$

Maximizing expected utility (MEU)

If an agent has rational preferences, his behavior is describable as *maximization of expected utility*

Theorem: (Ramsey, 1931; von Neumann and Morgenstern, 1944):

Given a preference relation over lotteries satisfying the axioms of utility theory, there exists a real-valued function U on the set of prizes C such that

$$L_1 \succsim L_2 \text{ iff } U(L_1) \geq U(L_2)$$

where

$$U([p_1, C_1; \dots; p_n, C_n]) = \sum_i p_i U(C_i)$$

Proof: see Pearl book and board

Acting under Uncertainty

- **MEU principle:** Choose the action that maximizes expected utility. Most widely accepted as a standard for rational behavior
- Note that an agent can be entirely rational (consistent with MEU) without ever representing or manipulating utilities and probabilities
 - E.g., a lookup table for perfect tic-tac-toe
- *Random choice models:* choose the action with the highest expected utility most of the time, but keep non-zero probabilities for other actions as well
 - Avoids being too predictable
 - If utilities are not perfect, allows for *exploration*
- *Minimizing regret*

Utilities

- Utilities map states to real numbers. How do we get these numbers?
 - The proof of the utility theorem suggests that a way to obtain these numbers is by comparing a given prize A with a *standard (calibration) lottery* L_p that has
 - “best possible prize” u_{\top} with probability p
 - “worst possible catastrophe” u_{\perp} with probability $(1 - p)$
- Usually utilities are *normalized*: $u_{\top} = 1.0, u_{\perp} = 0.0$
- Adjust lottery probability p until $A \sim L_p$. Then p is used as the utility of A .

Utility scales

- Note that given a preference behavior, the utility function is **NOT unique**
- E.g. behavior is invariant w.r.t. additive linear transformations:

$$U'(x) = k_1 U(x) + k_2 \quad \text{where } k_1 > 0$$

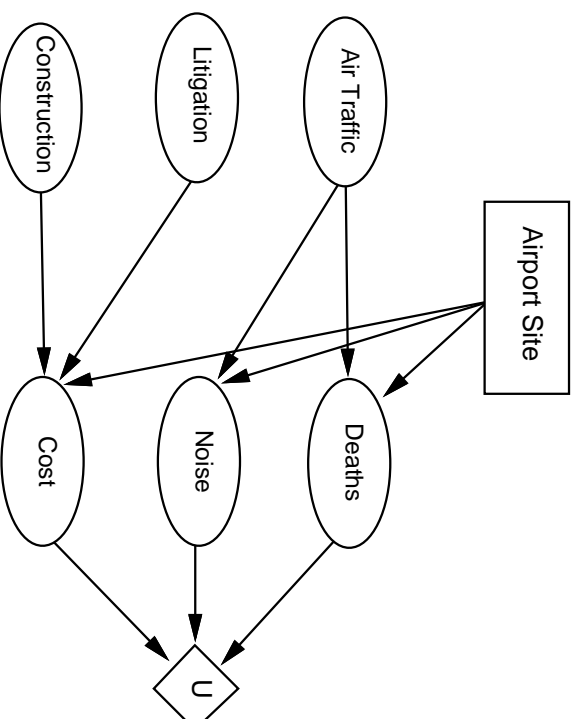
- With deterministic prizes only (no lottery choices), only **ordinal utility** can be determined, i.e., total order on prizes

Money

- Suppose you had to choose between two lotteries:
 - L_1 : win \$1 million for sure
 - L_2 : 5 million w.p. 0.1, 1 million w.p. 0.89 and nothing w.p. 0.01
- Suppose you had to choose between two lotteries:
 - L_3 : 5 million w.p. 0.1, nothing w.p. 0.9
 - L_4 : 1 million w.p. 0.11, nothing w.p. 0.89
- See also Bernoulli's paradox
- People are *risk-averse*

Decision networks

Add *action nodes* (rectangles) and *utility nodes* (diamonds) to belief networks to enable rational decision making



1. For each value of action node:
compute expected value of utility node given action, evidence
2. Return MEU action

Example: Value of Information

Buying oil drilling rights:

- Two blocks A and B , exactly one has oil, worth k
- Prior probabilities 0.5 each, mutually exclusive
- Current price of each block is $k/2$
- Consultant offers accurate survey of A

What is a fair price for the survey?

Solution for the example

Compute expected value of information = expected value of best action given the information minus expected value of best action without information

$$\begin{aligned} &\text{Survey may say "oil in A" or "no oil in A", with probability 0.5 each:} \\ &= [0.5 \times \text{value of "buy A" given "oil in A"} \\ &\quad + 0.5 \times \text{value of "buy B" given "no oil in A"}] \\ &- 0 = (0.5 \times k/2) + (0.5 \times k/2) - 0 = k/2 \end{aligned}$$

Value of Perfect Information (VPI)

Current evidence E , current best action α

Possible action outcomes c_i , potential new evidence X

$$EU(\alpha|E) = \max_a \sum_i U(c_i)P(c_i|E, a)$$

Suppose we knew $X = x$. Then we would choose α_x s.t.

$$EU(\alpha_x|E, X = x) = \max_a \sum_i U(c_i)P(c_i|E, a, X = x)$$

X is a random variable whose value is *currently* unknown

\Rightarrow we must compute expected gain over all possible values:

$$VPI_E(X) = \left(\sum_k P(X = x|E)EU(\alpha_x|E, X = x) \right) - EU(\alpha|E)$$

Properties of VPI

- **Nonnegative:** $VX, EVPI_E(X) \geq 0$

Note that VPI is an *expectation!* Depending on the actual value we find for X , there can actually be a loss post-hoc

- **Nonadditive**—e.g. consider obtaining X twice

$$VPI_E(X, Y) \neq VPI_E(X) + VPI_E(Y)$$

- **Order-independent**

$$VPI_E(X, Y) = VPI_E(X) + VPI_{E,X}(Y) = VPI_E(Y) + VPI_{E,Y}(X)$$

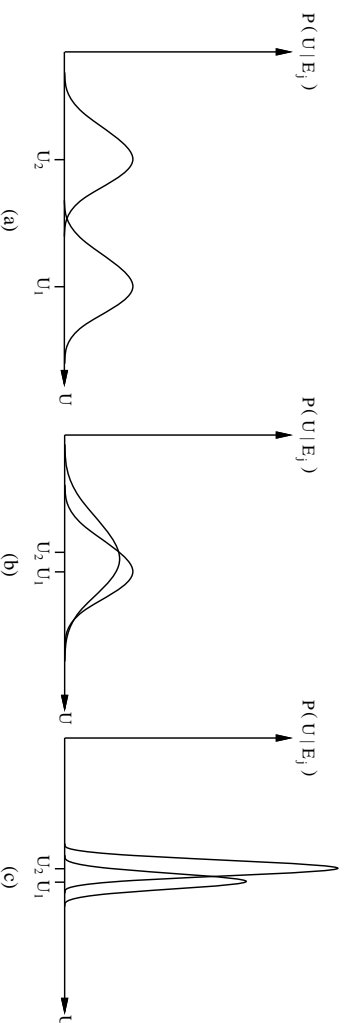
Note: when more than one piece of evidence can be gathered, maximizing VPI for each to select one *myopic strategy* is not always optimal

⇒ evidence-gathering becomes a **sequential** decision problem

Qualitative behaviors

There are three possible cases:

- Choice is obvious, information worth little
- Choice is nonobvious, information worth a lot
- Choice is nonobvious, information worth little



Information has value to the extent that it is likely to cause a change in plan, and the new plan is significantly better than the old one

Summary: Decision making under uncertainty

- To make decisions under uncertainty, we need to know the likelihood (probability) of different possible outcomes, and have preferences among the outcomes:

Decision Theory = Probability Theory + Utility Theory

- An agent with consistent preferences has a utility function, which associates a real number to each possible state
- Rational agents try to maximize their expected utility.
- Utility theory allows us to determine whether gathering more information is valuable.
- Next time: sequential decision making (Markov Decision Processes)